

Acquisition Reform Success Story



B-2 Industrial Base Preservation

Program Description

The B-2 Industrial Base Preservation (IBP) program is a Congressionally directed effort to ensure the B-2 production base remains viable and to preserve the opportunity for the government to acquire additional B-2 bombers at the lowest cost/schedule risk.

How Streamlining Made a Difference

A critical review of the normal contracting process by the B-2 System Program Office (SPO) Industrial Base Team members identified many sequential tasks that could be performed simultaneously as well as a need to work closely with the contractor. The review resulted in the development and initiation of a system where requests for audits were flowed simultaneously to the Defense Contract Audit Agency (DCAA) field offices rather than sequentially. Further, business clearances and approval actions were also performed simultaneously instead of sequentially. The joint-team philosophy between the government and contractor stakeholders proved vital to the success of this contractual effort and kept the B-2 SPO Industrial Base Team on schedule to meet the Congressional requirements.

Measure	FROM	TO
Fact Finding, Pricing Update, Audits and Cost/Price Analysis	110 days	64 days
Negotiations	14 days	1/2 day
Mod Finalized and Executed	35 days	1 day
Overall Contracting Effort	271 days	112 days

Bottom Line: The B-2 SPO Industrial Base Team aggressively pursued and implemented acquisition reform. The focus on open and direct communication between government and contractor sub-teams resulted in awarding a nearly \$100M effort in a record 112 days -- an impressive 194% improvement over the standard time line (doing it **faster**).